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**CENTRAL INTELLIGENCE AGENCY
OFFICE OF NATIONAL ESTIMATES**

25 May 1955

MEMORANDUM FOR THE DIRECTOR OF CENTRAL INTELLIGENCE

**SUBJECT: Professional Personnel and Man-hours Involved in
Preparation of HHS 10-7-54, "Communist Courses of
Action in Asia Through 1957," (23 November 1954)**

1. You may be interested in the attached time study prepared in O/NE on the basis of informal contributions from other CIA offices and IAC agencies. The production process of HHS 10-7-54 is considered to be a typical case. The estimate was formally initiated on 7 October 1954 by IAC approval of the Program of National Intelligence Estimates.

2. The approximate total professional personnel directly involved in the production of HHS 10-7-54 was 163; the approximate total man-hours 2,373. These figures do not, of course, include personnel engaged in the collection, processing or evaluation of intelligence used by the various contributors to the estimate.

**SHERMAN KENT
Assistant Director
National Estimates**

Attachment

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